

# Managing Compliance in the Wild West of Converging Data Security and Privacy Policy

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# Who is Infotel?

Established in 1979 the Infotel brand is global:

- HQ Paris with offices and subsidiaries in France, Germany, the Netherlands, United Kingdom, USA, Canada, India and Morocco
- Software division “InSoft Infotel” based in France & Germany
- Business partners around the world
- More than 100 persons dedicated to R&D in 3 labs
- 730 clients worldwide in 45 countries
- Expertise in products and utilities for Db2 for z/OS & LUW, smart data remediation, electronic archiving, digital preservation, and records management
- 1st product world-wide for aircraft technical documentation

# Who is Colin Oakhill?

- Management Consultant at InSoft Software GmbH, Germany
- Started career in 1972 after studying Mathematics & Computer Science in UK.
- Programming experience started with technical applications in Fortran and Assembler for an Operations Research solution and 8-bit assembler for military applications.
- Continuing through to designing and programming database optimization software for z/OS systems in Assembler.
- Well known in the DB2 world, having vast experience in many various database systems such as IMS, Total and IDMS. Deep operating systems experience in z/OS and CICS systems.
- Founded the company “InSoft Software” in 1986 and designed / created several successful products.

First general release of DB/IQ Quality Assurance was in the mid 90's.



# Who is Tony Perri?

- 1980 - started in college as Fortran programming student
- Transferred to creative writing. Took off from school until 1988 to schlep food.
- Mid 1990s - started in the s/w biz after a long stint in foodservice
- 2008 - began working in mainframe space at Allen Systems Group
- 2011 - Founded PMI, a tech marketing company, in 2011

Current/past clients: BMC, Cloud Compiling, CorreLog, DTS Software  
Eccox Software, **Infotel**, KoolSpan, SyncDog, Redwall  
Technologies, SysperTec, Zetaly (zCost)

## **Here this week representing Infotel**

- Over the years many research/technical writing projects in InfoSec space
- IBM Champion 2022-2024
- Co-founder and CEO of Santa Rosa Software, a mainframe small s/w vendor specializing in mobile applications for next-gen mainframers



# Agenda – Taming the ‘Data Cowboys of The Wild West’

1. Potentially “Bad” Actors and Their Silos
2. The “broken playing field” in large enterprises
  - a) Regulations plus data: toxic gold
  - b) Compliance and IT, Marketing, HR, and other core business units working in silos
  - c) Data everywhere with accesses unknown
3. Relationships and Opportunities
  - a) Frenemies, internal customers, and perspectives
4. What do we do about all this to identify where the data is to maintain security and compliance?
5. Discussion

# The Actors Exposing Data Compliance Risk

## CEO and the Board

- They set the strategy and let others worry about the details
- Results today are more important than consequences tomorrow

## CMO

- Messaging! Reputation! Revenue! Brand Strategy! Exclamation Marks!!!!
- Abstract role in organization – misunderstood, hard to measure, seen as a cost center

## CTO and/or CIO

- Totally different people with totally different jobs, not at all interchangeable
- At least one of them reports to the CEO unless they report to the CFO
- Responsible for technology and business impact, maybe also vision
- Abstract roles in organization – misunderstood, hard to measure, seen as a cost center

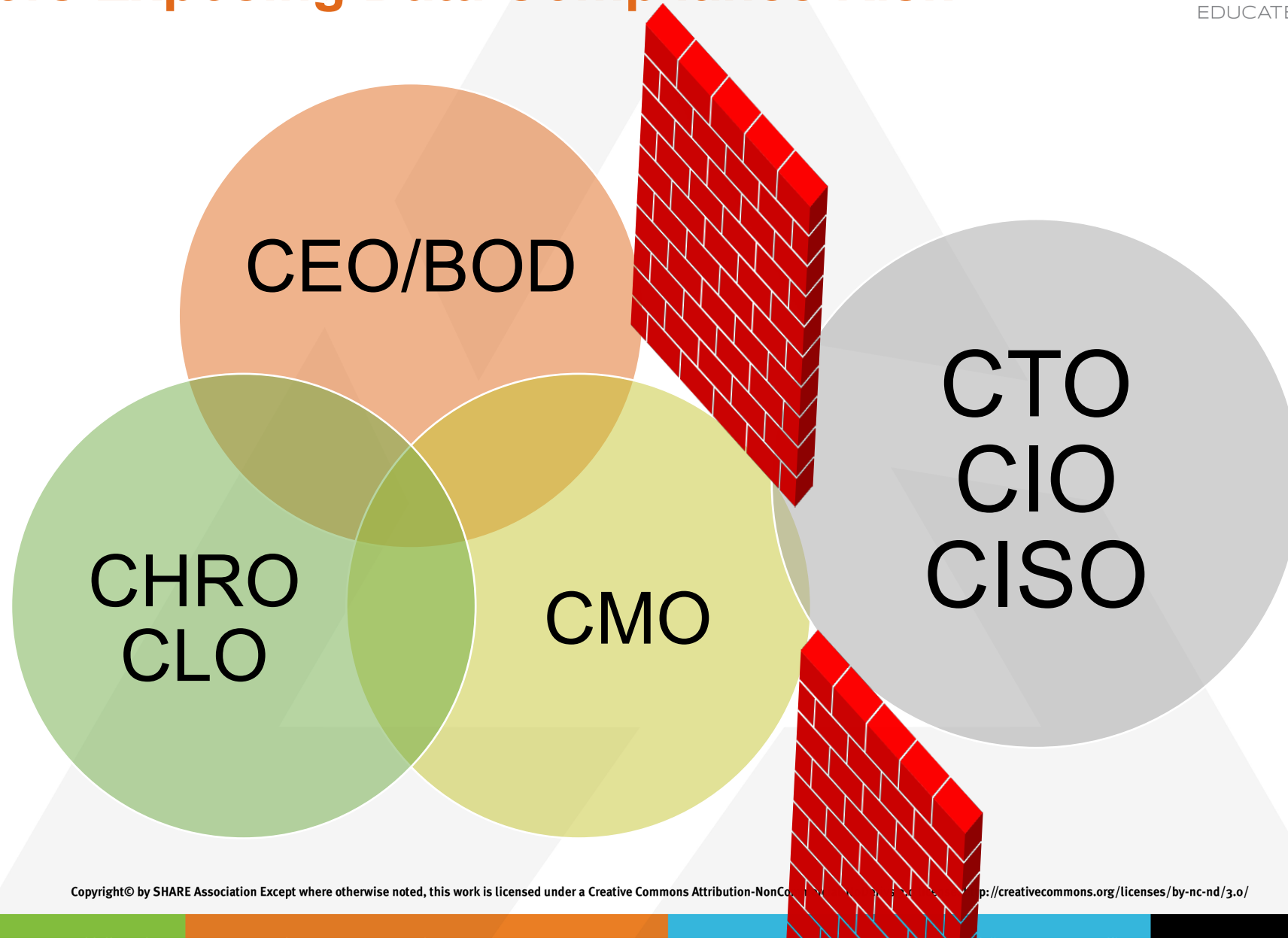
## CHRO/CLO

- “Human Resources” – squeezing the business value out of headcount
- “Just keep us out of trouble” ...

## CISO

- When everyone else ignores the security and regulatory implications, the shouting sound comes from here

# The Actors Exposing Data Compliance Risk



# The Same Silos You Deal With

- **The line of business:** either a super silo, or the value other silos fail to “get”
- **IT:** shepherding the bits and bytes, keeping tech current, keeping dissatisfaction within SLA QoS
  - Even “insiders” often don’t have the whole picture of their own silo
- **Marketing:** the strategic face the organization shows the world
- **Human Resources:** keepers of the parameters for people
- **Legal:** the parameters setters
- **Internal customers:** they keep the boat afloat and rocking
  - Putting the “cuss” in customer
  - Forcing you IT folks to triage if there are conflicting demands
- **Audit and Data Security:** the ultimate inside outsiders



# So What?

- The focus of all organizations with mainframes (revenue in \$billions) is to stay out front and on top, shareholder value
  - Much (if not all) the software is commoditized. If you are a marketer, data is the differentiator!
  - Many marketing and ops leaders are in charge of data in your org. How well do you think they know security, privacy and compliance?
  - They must grow the business within constraints of regulations, compliance, data security, insurability, liability
- How do you maintain your organization's viability when it takes an army working together to be successful
  - But silos of people are just trying to keep their head above water.

# The 'Why' and the Opportunities

- DATA PRIVACY VIOLATION TO LAWS/REGS IS DEVASTATING!
  - The biggest data breach fines, penalties, and settlements so far (September, 2023)
    - Didi Global: \$1.19 billion
    - Amazon: \$877 million
    - Equifax: (At least) \$575 Million
    - Instagram: \$403 million
    - TikTok: €345 million (\$370 million)
    - T-Mobile: \$350 million
    - Meta (Facebook): \$277 million
    - WhatsApp: \$255 million
    - Home Depot: ~\$200 million
    - Capital One: \$190 million
    - Uber: \$148 million
    - Morgan Stanley: \$120 million (total)
    - Google Ireland: \$102 million

*This does not include the cost of brand reputation*

*According to a recent study by DLA Piper, more than 130,000 personal data breaches were reported to European data protection authorities in 2021 alone – an average of 356 notifications per day, an 8% increase from the average of 331 notifications / day in 2020. As a logical consequence, total fines have increased almost sevenfold compared to the previous year, reaching the billion mark, according to the study.*

# The ‘Why’ and the Opportunities

The GDPR “domino” effect in the U.S. is here, and ongoing. As of Feb 23, 2024, current consumer privacy laws in the U.S.

| State                        | Legislative process | Statute/bill            | Common name   |
|------------------------------|---------------------|-------------------------|---|
| <b>LAWS SIGNED (TO DATE)</b> |                     |                         |   |
| California                   |                     | <a href="#">CCPA</a>    | California Consumer Privacy Act (2018; effective 1 Jan. 2020)       |
|                              |                     | <a href="#">CPRA</a>    | California Privacy Rights Act (2020; fully operative 1 Jan. 2023)   |
| Colorado                     |                     | <a href="#">SB 190</a>  | Colorado Privacy Act (2021; effective 1 July 2023)                  |
| Connecticut                  |                     | <a href="#">SB 6</a>    | Connecticut Data Privacy Act (2022; effective 1 July 2023)          |
| Delaware                     |                     | <a href="#">HB 154</a>  | Delaware Personal Data Privacy Act (2023; effective 1 Jan. 2025)    |
| Indiana                      |                     | <a href="#">SB 5</a>    | Indiana Consumer Data Protection Act (2023; effective 1 Jan. 2026)  |
| Iowa                         |                     | <a href="#">SF 262</a>  | Iowa Consumer Data Protection Act (2023; effective 1 Jan. 2025)     |
| Montana                      |                     | <a href="#">SB 384</a>  | Montana Consumer Data Privacy Act (2023; effective 1 Oct. 2024)     |
| New Jersey                   |                     | <a href="#">SB 332</a>  | (2024; effective 15 Jan. 2025)                                      |
| Oregon                       |                     | <a href="#">SB 619</a>  | Oregon Consumer Privacy Act (2023; effective 1 July 2024)           |
| Tennessee                    |                     | <a href="#">HB 1181</a> | Tennessee Information Protection Act (2023; effective 1 July 2025)  |
| Texas                        |                     | <a href="#">HB 4</a>    | Texas Data Privacy and Security Act (2023; effective 1 July 2024)   |
| Utah                         |                     | <a href="#">SB 227</a>  | Utah Consumer Privacy Act (2022; effective 31 Dec. 2023)            |
| Virginia                     |                     | <a href="#">SB 1392</a> | Virginia Consumer Data Protection Act (2021; effective 1 Jan. 2023) |

# The 'Why' and the Opportunities

The GDPR “domino” effect in the U.S. is here, and ongoing. As of Feb 23, 2024, active bills for consumer privacy:

Source: <https://iapp.org>.

|                |  | ACTIVE BILLS            |                         |  |
|----------------|--|-------------------------|-------------------------|--|
| Georgia        |  |                         | <a href="#">SB 473</a>  | Georgia Consumer Privacy Protection Act                |
| Hawaii         |  |                         | <a href="#">SB 3018</a> | Consumer Data Protection Act                           |
| Illinois       |  |                         | <a href="#">SB 3517</a> | Privacy Rights Act                                     |
|                |  |                         | <a href="#">HB 5581</a> | Illinois Privacy Rights Act                            |
| Kentucky       |  |                         | <a href="#">HB 24</a>   | Kentucky Consumer Data Protection Act                  |
|                |  |                         | <a href="#">HB 15</a>   |  |
| Maine          |  |                         | <a href="#">LD 1973</a> | Maine Consumer Privacy Act                             |
|                |  |                         | <a href="#">LD 1977</a> | Data Privacy and Protection Act                        |
| Maryland       |  |                         | <a href="#">HB 567</a>  | Maryland Online Data Privacy Act (C)                   |
|                |  |                         | <a href="#">SB 541</a>  |  |
| Massachusetts  |  |                         | <a href="#">H 83</a>    | Massachusetts Data Privacy Protection Act (C)          |
|                |  |                         | <a href="#">S 25</a>    |  |
|                |  |                         | <a href="#">H 60</a>    | Massachusetts Information Privacy and Security Act (C) |
|                |  |                         | <a href="#">S 227</a>   |  |
|                |  | <a href="#">HD 3245</a> | Internet Bill of Rights |  |
| Michigan       |  |                         | <a href="#">SB 659</a>  | Personal Data Privacy Act                              |
| Minnesota      |  |                         | <a href="#">HB 2309</a> | Minnesota Consumer Data Privacy Act (C)                |
|                |  |                         | <a href="#">SB 2915</a> |  |
|                |  |                         | <a href="#">HB 1367</a> |  |
|                |  |                         | <a href="#">SB 950</a>  | (C)  |
|                |  | <a href="#">HB 1892</a> |                         |  |
| Missouri       |  |                         | <a href="#">SB 731</a>  |  |
| Nebraska       |  |                         | <a href="#">LB 1294</a> | Data Privacy Act                                       |
| New Hampshire  |  |                         | <a href="#">HB 314</a>  | (C)  |
|                |  |                         | <a href="#">SB 255</a>  |  |
| New York       |  |                         | <a href="#">SB 3162</a> | (C)  |
|                |  |                         | <a href="#">A 4374</a>  |  |
|                |  |                         | <a href="#">SB 365</a>  | New York Privacy Act (C)                               |
|                |  |                         | <a href="#">A 3593</a>  |  |
|                |  |                         | <a href="#">SB 5555</a> | It's Your Data Act                                     |
|                |  |                         | <a href="#">A 2587</a>  | New York Data Protection Act                           |
|                |  |                         | <a href="#">A 6319</a>  | American Data Privacy and Protection Act               |
|                |  | <a href="#">A 3308</a>  |                         |  |
|                |  | <a href="#">SB 2277</a> | Digital Fairness Act    |  |
| North Carolina |  |                         | <a href="#">SB 525</a>  | North Carolina Consumer Privacy Act                    |
| Ohio           |  |                         | <a href="#">HB 345</a>  | Ohio Personal Privacy Act                              |
| Pennsylvania   |  |                         | <a href="#">HB 1947</a> | Consumer Data Privacy Act                              |
| Vermont        |  |                         | <a href="#">H 121</a>   | Vermont Data Privacy Act (C)                           |
|                |  |                         | <a href="#">S 269</a>   |  |
| Wisconsin      |  |                         | <a href="#">AB 466</a>  | (C)  |
|                |  |                         | <a href="#">SB 642</a>  |  |
| West Virginia  |  |                         | <a href="#">HB 5112</a> | Consumer Data Protection Act                           |
|                |  |                         | <a href="#">HB 5338</a> |  |

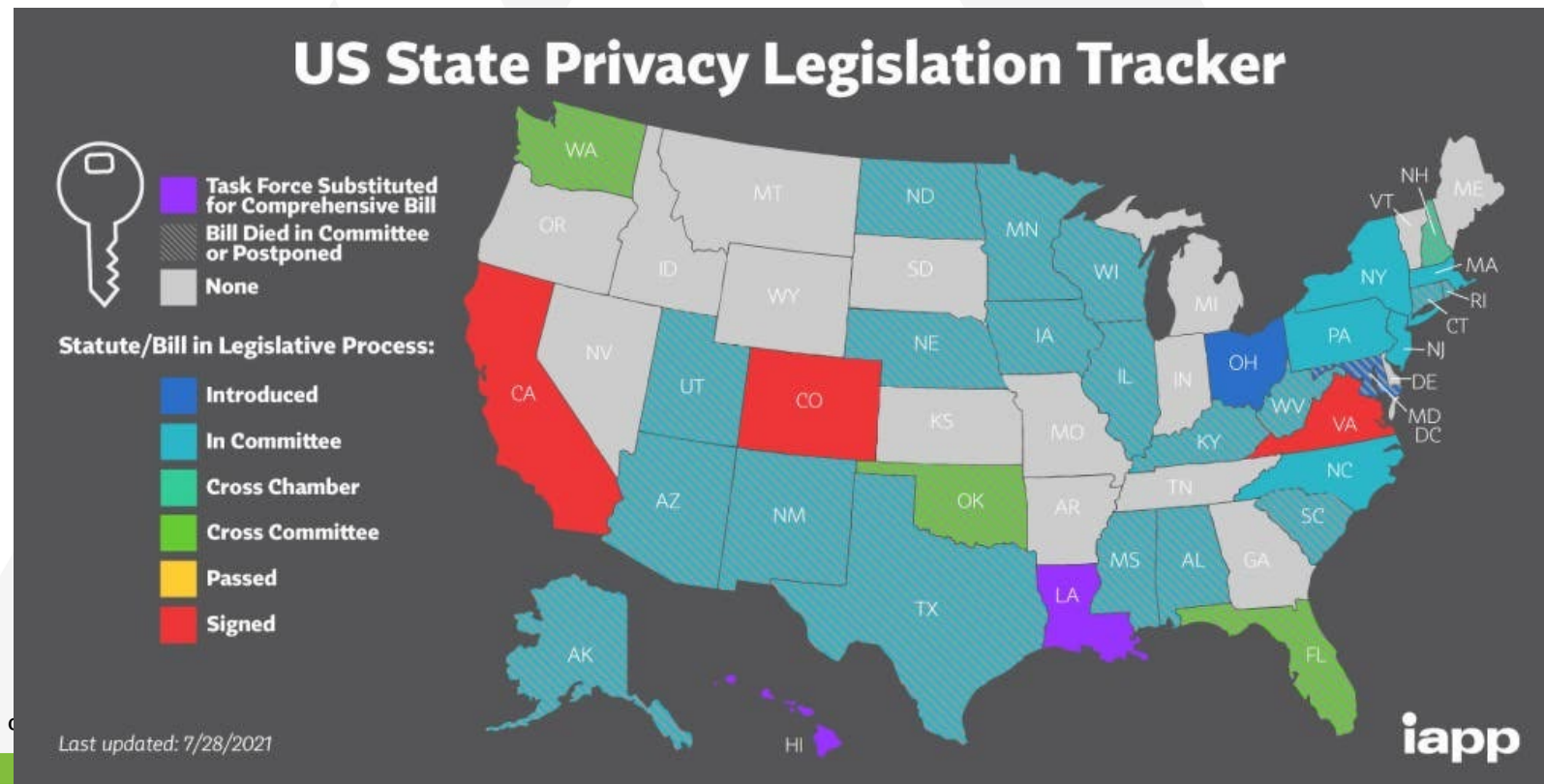


# The ‘Why’ and the Opportunities

- IT is focused on delivery of functional, quality technical results
  - Always on the lookout for “gotchas” like regulations, laws, liability, capacity limits
- Marketing wants to create quality, compelling messaging that connects and drives opportunities for sales or direct purchase
  - “Know thy customer” is essential to avoid wasted effort
- Like two ships that crash in the night
  - IT and marketing don’t automatically perceive common ground
  - When their requirements suddenly conflict, resolution is unclear
- Unique opportunity for communication and partnership
  - Establishing a clear mutual understanding of needs and boundaries
  - Designating relationship connectors
  - Brainstorming emergent opportunities from available data and functionality
  - Both of us work within the “abstract,” not easily understood.

# Get Ready, You're About to Lose Sleep!

- It took a few years for punitive damages to sink in in Europe, about 3 years for Amazon fine of 2021. In the U.S., fines are undoubtedly coming.
- You likely understand security and compliance well, but what about privacy (PII) and compliance?



# What can you do to help you sleep better?

- Organizations are obliged to protect their user's data and understand the data they need to safeguard.
- **Personal data**, in the context of GDPR, covers a much wider range of information than **personally identifiable information (PII)**, commonly used in North America.
- In other words, while all PII is considered personal data, not all personal data is PII.
- **Footprints & Forensics**
  - Few people today are fully aware of how many traces of personal information they leave every day in this increasingly digital and interconnected world
  - Those identifying details are Personally Identifiable Information (PII), which is the key element in privacy policies, data protection, government regulations and a variety of tech crimes. The more PII we produce, the more complex it becomes keeping it safe.



## What is 'PII' ultimately?

USA: the Guide to Protecting the Confidentiality of Personally Identifiable Information (PII), published by the National Institute of Standards and Technology (NIST), provides the most widely used definition of PII:

*“PII is any information about an individual maintained by an agency, including (1) any information that can be used to distinguish or trace an individual’s identity, such as name, social security number, date and place of birth, mother’s maiden name, or biometric records; and (2) any other information that is linked or linkable to an individual, such as medical, educational, financial, and employment information.”*

1 Sentence, 62 words + 11 commas or simply *“PII is any type of information that can identify an individual”*

Despite the wide variety and sensitivity of such information, there is not a single, global definition of Personally Identifiable Information or what types of information it encompasses.

As a result, definitions of PII can differ among organizations and across borders:

- Sensitive PII
- Non-Sensitive PII
- Non-Personally Identifiable Information
- Linked/Sensitive PII
- Linkable or Non-Sensitive PII



# So, Now You Must Manage Data Security and PII!

## Examples of linked/sensitive PII:

- first and last name
- home address
- email address
- telephone number

## What is non-sensitive PII?

Referred to as linkable data, because it requires more data elements to be linked together to establish an individual's identity. Whereas sensitive PII can reveal identity on its own or with very limited combined information sources.

## Examples of linkable or non-sensitive PII:

- first or last name (if it's common)
- mother's maiden name
- partial address, like a country or zip code
- age range, e.g. 35-44
- date of birth
- gender
- employer

# Managing Both Data Security and PII

## What is non-Personally Identifiable Information?

Non-Personally Identifiable Information is data about a person, or data resulting from their activities, that on its own cannot be used to identify someone. This could be because the information is already anonymous and part of a larger data set, or because it has been anonymized.

## Examples of non-Personally Identifiable Information:

- IP addresses that have been fully or partially masked
- Aggregated statistics from the user base for a product or service
- Data that has been anonymized by encryption, removal of identifying information, or other technique

# Managing Both Data Security and PII

## What is a PII violation?

A company, for example, must protect customer data to the standards set by their corporate privacy and security policies. But they must also meet the standards of local state and federal governments and trading partners to avoid PII violations.

## Types of PII violations

PII violations can include data breaches where millions of detailed records are stolen. They can also include lower-level breaches, like companies not adequately limiting access to and sharing of data between internal departments, or with contractors. Or organizations may not adequately anonymize data before providing it to customers, partners, or researchers.

## Footprints & Forensics

Every contact leaves a trace, and in an increasingly digital and interconnected world, there are more contacts among individuals and organizations than ever before. Few people today are fully aware of how many traces of personal information they leave every day.

# Managing Both Data Security and PII

## Privacy Laws per Country

GDPR, CCPA, HIPAA, SHIELD .....

All data privacy laws have two things in common: data protection and breach notification requirements.



# Managing Both Data Security and PII

## Organizations and Persons Responsible

The primary role of the data protection officer (DPO) is to ensure that the organization processes the personal data of its staff, customers, providers or any other individuals (also referred to as data subjects) in compliance with the applicable data protection rules.

## Tasks of the DPO

The DPO has to ensure that the data protection rules are respected in cooperation with the data protection authority (DPA)

## The ideal DPO

The DPO should have expert knowledge of data protection and a good understanding of the way the organization operates.

The DPO should only report to top management.

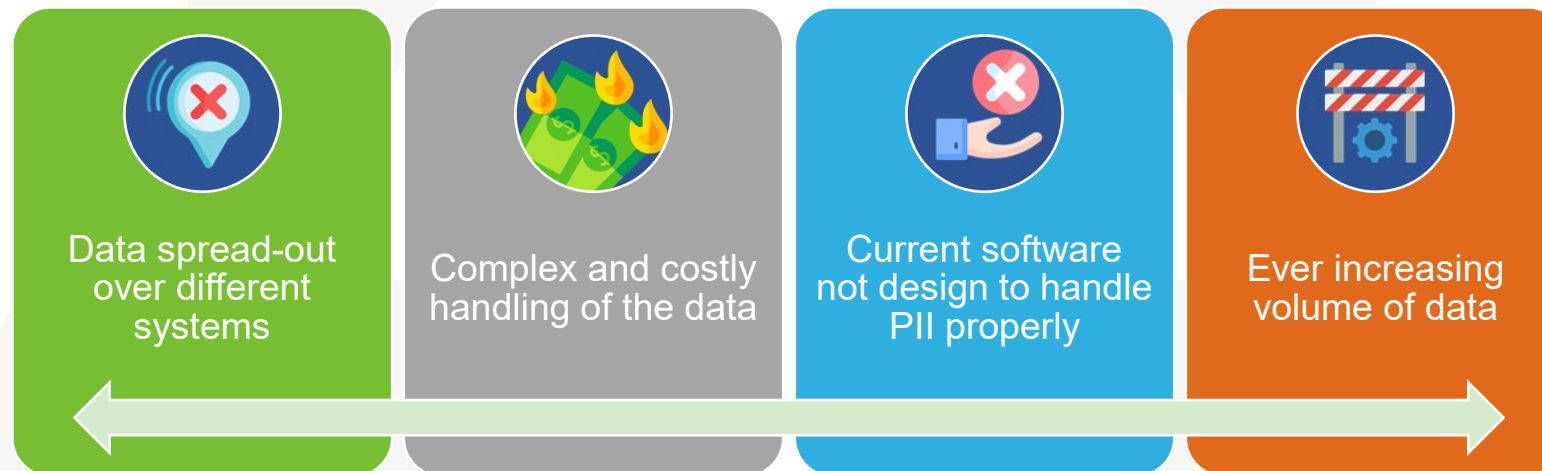
Who is the DPO at your company?

# Managing Both Data Security and PII

## Where is PII stored?

- LUW- and Mainframe servers & databases
- Difficult to localize
- Difficult to adapt business & compliance rules

Maintaining Data Privacy and Compliance is not trivial and is definitely not a one-time job !



# Data Retention and Deletion

The CCPA (previous law) had no requirement. The CPRA does stipulate retention requirements. The CPRA is essentially an amendment to the CCPA, and adds as key component, retention.

*Again, the GDPR's influence*

## **Your To-Do: Classify data based on business needs**

### Data Retention Policy

- One of the fundamental principles of the GDPR is that personal data should not be retained for longer than necessary.

### How long can (may) personal data be stored?

- This depends on various factors, including the type of data, the purpose for which it was collected, and the legal and regulatory requirements that apply.
- In some cases, personal data may only need to be stored for a short period, such as for the duration of a transaction. In other cases, personal data may need to be stored for extended periods, such as for historical research purposes.

# We Are Here To Help You Sleep!





# What can you do to help you sleep better?

- You can't remediate or take action on what you can't see
  - Up-to-the-second visibility is key
- Understand that the main principles of GDPR also reside in states' legislation
  - Personal Data (GDPR) and Personally Identifiable Information (PII) are defined explicitly as a protection measure for citizens. *GDPR's origins date back to the Nazis identifying Jews for the oppression they would soon give.*
  - Both allow some type of control by citizens of their personal information, mainly removal or objection to use of their personal information.
    - The caveat is you have to know where all the data is in you are required to remove them. Visibility is key.
  - Both have exceptions by organizations to deny removal (contracts, police investigations, other similar).
  - Both define who is the "controller" – business (CCPA) vs. DPO (GDPR)
  - Upon request, you must give individuals full visibility of the data your org holds on them.
    - With CCPA, you must give up the data and sources of the data
  - You must give data subjects at least 2 methods to access the information you have on them.
  - **BOTH HAVE PENALTIES!** And, both have a means to seek cause of action for damages that is provided by the state.

See Future of Privacy Forum for more info – <https://fpf.org>

# What can you do to help you sleep better?

- There is software that can help you manage CCPA, GDPR, and other PII management needs.
- The Privacy Compliance and Data Security Compliance markets are converging. As is the case there is not 1 solution that can do both.
- Because Privacy Policy is managed by Ops and Legal business titles and InfoSec is generally handled by IT titles **YOU MUST START TALKING TO YOUR BUSINESS/OPS PEERS:**
  - CMO – has access to all the prospecting data, tons of PII and IP
  - CEO – tells CMOs what to do without understanding what CMOs do
  - COO – Helps CEOs tell CMOs what to do without understanding what CMOs do
  - CLO – Does what the CEO and COO tell them and doesn't know what anyone does
  - CHRO – *This is a very good place to start communicating as the number one threat in your org is human error, human negligence, and/or bad human actors with access to your network. The CHRO can help educate at employee onboarding.*

# What You IT Folks Do About This?

- Install Java (i.e. have coffee)
- Identify common sources of mandate, demand, difficulty
- Find places of conflict, trace roots to business reasons and values
- Meta-silo communication and relationship

# How Collaboration Should Work Across IT, Marketing, HR, and the Core Business

- **IT:** Stewardship of the data *for the business*
- **Marketing:** Using the data *to generate business*
- **HR:** That data had better not be used for monkey business
- **Core business:** That data is a key aspect of our *business success*
- **Compliance:** Rules, regulations, laws: personally identifiable information

*These things fill silos. Get out of your SILO!*

# So, What Does This All Mean?

1. Lack of communication creates unknowns; unknowns are devastating for breach response
  - Communicate up and down the chain of command.
    - Data breach is mostly enabled by human error from resources being overtaxed and over-mandated.
2. Silos of workflows and information is evidence of lack of communication.
  - When breach forensics starts it's less effective when you have to flip the switch and start communicating
3. Comms about cyberthreat start with CHROs and employee onboarding!
4. Breaches are career killers and impact the bottom line:
  - *“In 2023, the average cost of a data breach globally reached an all-time high of \$4.45 million. This figure represents a 2.3% increase from the previous year and a 15.3% rise from 2020.”\**

\*CSO Online magazine July 31, 2023



# INFOTEL GDPR COMPLIANCE USE CASE

Visibility Articulated

# Q&A Forum



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**THANK YOU!**

*Question & Answer Session:*



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